







SAREGAMA STRENGTHS



India's only entertainment company with IP offerings across media channels (music, films, web series and TV serials), delivery platforms (physical and digital) and business models (licensing and retail)



Large intellectual property portfolio of 150K+ songs, 70 films and web series, 6K+ hours of television content



Strong licensing relationships with streaming applications and platforms for music and video





Increasing IP library with a growing presence in all leading Indian languages



Investments and Capabilities in Data Analytics and Technology for content acquisition and IP protection

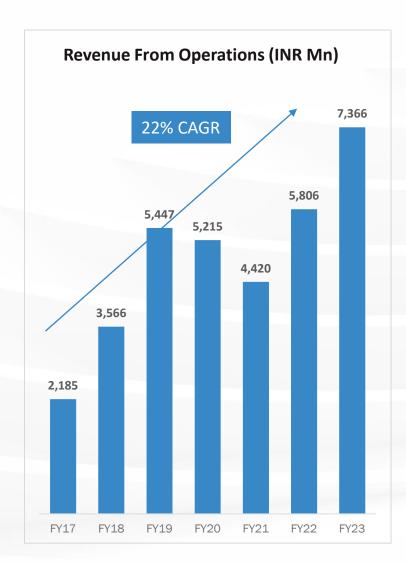


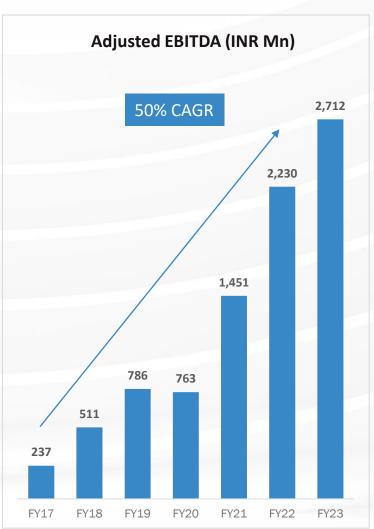
Strong financial position with track record of revenue growth, margin expansion and cash flow generation



Experienced and creative leadership through Management Team and Promoter Group

SAREGAMA KEY FINANCIAL METRICS







ACQUISITION HIGHLIGHTS

POCKET ACES PICTURES PVT LTD

India's **leading digital media entertainment company** incorporated in 2013. Based out of Mumbai

Business Verticals

- 1. Direct to Consumer content: Short-form video content published on own channels such as Filter Copy, Gobble, Dice, Nutshell and producing 50+ videos every week. Working with 200+ Brand Partners
- 2. Artiste Management: Largest on revenue and numbers, Clout manages 120+ digital influencers and actors. The goal is to use Company's IP creation power to promote the artistes and then monetize them through brand endorsements.
- 3. OTT content: Create Digital web-series for licensing to Video OTT platforms (Hotstar, Netflix, Amazon Mini TV, Voot)



• 95Mn + followers across social media platforms

- Revenue from Operations was Rs.1,044 Mn in FY23. Revenue has **grown by 34% CAGR** over the last 4 years and is expected to grow even faster in future
- Only media house with 'Youth" positioning in the market: attractive to platforms, creative talent and brands
- Its Influencer Management business, Clout, is the biggest in India, both in terms of no of digital influencers and revenue
- Pillars of IP creation, distribution and access to talent make a smooth flywheel for offering to Brands

BUILDING SYNERGIES

Content
Creation is the
Core

We complement content creation for different customer segments

0 -12 Years – Saregama

12-35 Years – Pocket Aces 35+ Years – Saregama

While Saregama focusses on Mainstream Culture, Pocket Aces thrives on Counter-Culture

Youth Centric Brand Partnerships

Pocket Aces' chemistry with the young audience creates a great pull for youth-centered Content Creators and Brands. Saregama to leverage for its New/Old Music

Digital Platform Strategies

Access to 95Mn digital followers of Pocket Aces creates a big marketing leverage, and hence differentiator for Saregama in acquiring new music content

Influencers riding on Music

Gaining access to Saregama's 150k music assets would enable Pocket Aces to offer its influencers a highly lucrative opportunity to develop Branded Content business, thereby solidifying Pocket Aces' position as the industry leader in Influencer Management

Similar Businesses Video : While Saregama focuses on theatrical films, Pocket Aces is big on Web Series

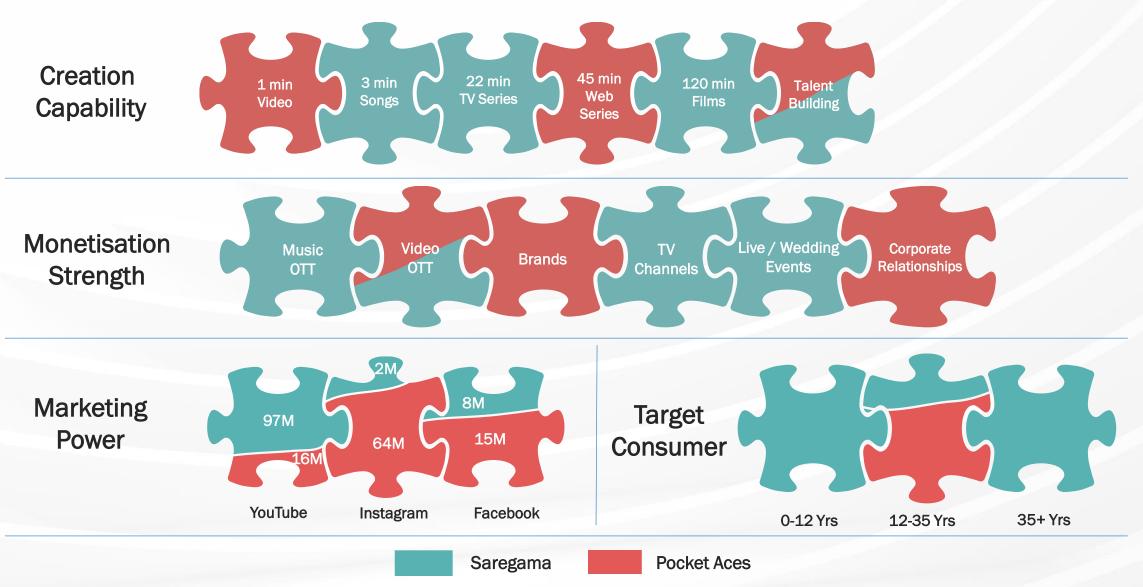
Both rely on Digital OTT for their returns

Artiste Mgt.: While Pocket Aces is big on Influencers, Saregama's focus is Singers

Both rely on making Artiste big through Content, and then monetizing them through

Brands & Live Events

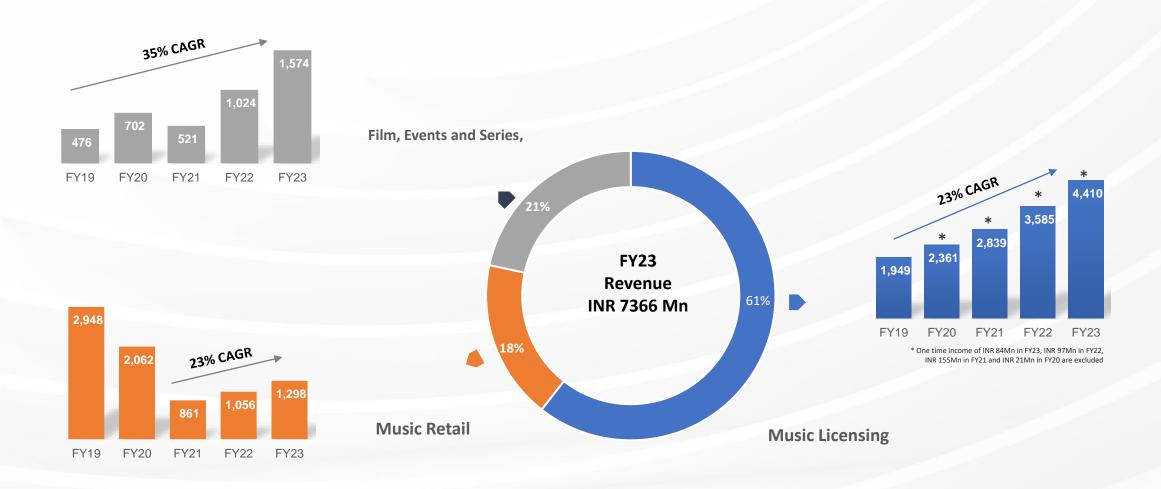
CONTENT IP: BOTH COMPANIES FIT EACH OTHER AS A JIGSAW PUZZLE



THE "SYNERGY" SHOULD RESULTS IN THE COMBINED REVENUES OF THE TWO COMPANIES GROWING @ 27-28% ON MEDIUM-TERM BASIS

COMPANY OVERVIEW

MUSIC LICENSING, MUSIC RETAIL, FILMS & SERIES, LIVE EVENTS



STRATEGIC OVERVIEW

To be a **Pure Play Content Company** capitalising on the global content consumption boom

driven by the ever-increasing **Digitisation**

Monetisation of Existing IP







Through licensing to EVERY 3rd party Digital (music, video, social) and TV platform.



Carvaan transitioning from being a Product with only one-time margin to a Platform for Music lovers with recurring advertising, transaction and subscription revenue

Building of New IP







Cementing leadership position with New film and non-film music acquisition across Hindi, Tamil, Telugu, Bhojpuri, Gujarati, Punjabi, Malayalam, Bengali and other regional languages.

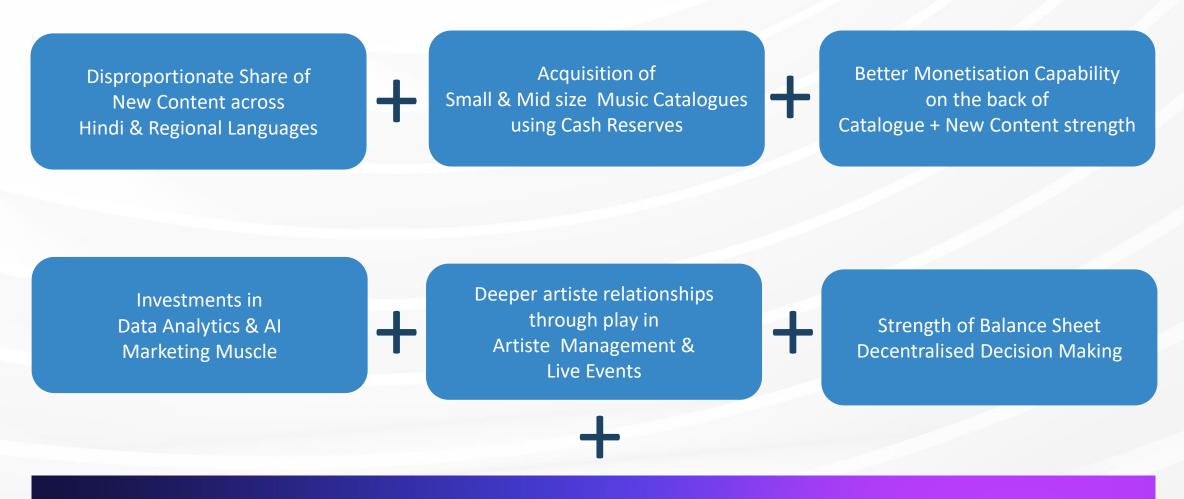


Producing Theatrical Films in only Regional languages and Web Series in all languages. Revenue secured through pre-licensing to digital platforms. Scale allowing lower cost of production



Building Live Music based Events IP, preferably around Saregama owned music

PATH TO LEADERSHIP POSITION IN MUSIC SEGMENT



India's Largest and Most Popular Music Catalogue

MUSIC SEGMENT REVENUE FROM CATALOGUE MUSIC CONTINUES TO GROW

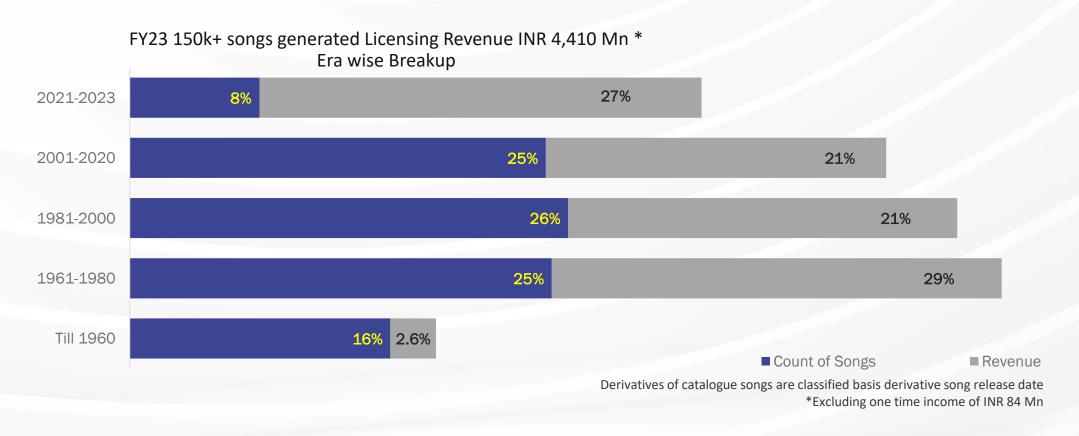
Annual Growth in Music Licensing Revenue from Saregama owned Songs classified by Decade of Release

	FY19	FY20	FY21	FY22	FY23
2001 – 2020	47%	24%	18%	4%	19%
1981 – 2000	32%	18%	27%	1%	19%
Till 1980	24%	23%	20%	5%	7%

All revenue from derivatives of catalogue songs are classified basis original song release date

MUSIC SEGMENT SAREGAMA IS NO LONGER A CATALOGUE COMPANY

33% of Saregama's songs were released post 2000, and they contributed to 48% of FY23 revenue



OUR GROWTH STRATEGY IN VIDEO SEGMENT

Pick Films and Cast primarily basis recoveries from Digital and TV licensing



Pick Web Series basis pre-licensing approval from a VoD platform

Volume of Films / Series to drive Cost Optimisation & Licensing Leverage

Greater emphasis on regional movies because of better ROI

Retain IP for Portfolio building & future exploitation



Access to Music Catalogue gives Unique Strength

OUR LICENSING PARTNERS

Streaming Partners Music



Broadcasting Partners Music + Films & Series



Video Streaming Partners Music + Films & Series



Social Media Platforms Music + Films & Series



























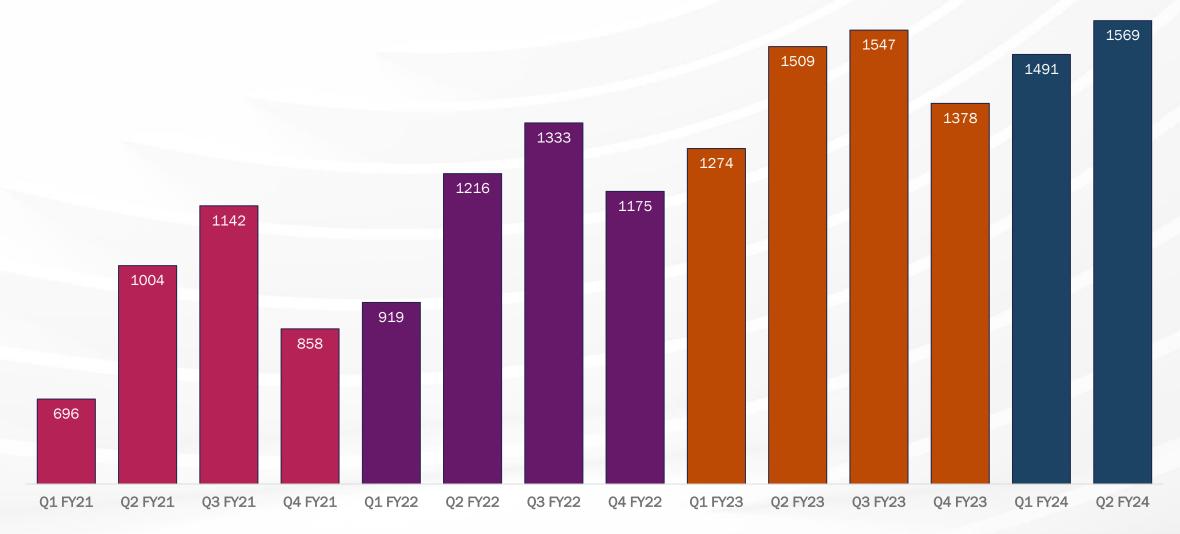




Brands Music

OPERATIONAL HIGHLIGHTS

MUSIC SEGMENT REVENUE PER QUARTER (INR Mn)



^{*} One time income of INR 84Mn in FY23, INR 97Mn in FY22 and INR 155Mn in FY21 are excluded

MUSIC LICENSING - MONETISATION

• OTT: Progressive shift seen as paid subscription replaces free consumption. 3 more players (Gaana, Resso and Hungama) have moved behind paywalls. Strong revenue growth in medium to long-term despite short term pressure (due to minimum guarantees going away)

Brand Licenses:

Dabur Babool, Soopersoft Biscuits, Ola Electric, Google, HUL etc.

• Digital Content Licenses:

IPL Opening & Closing Ceremony (Jio Studio), The Freelancer (Web-Series: Hotstar), Guns n Gulaabs (Web-series: Netflix) etc.

• Film Sync Licenses:

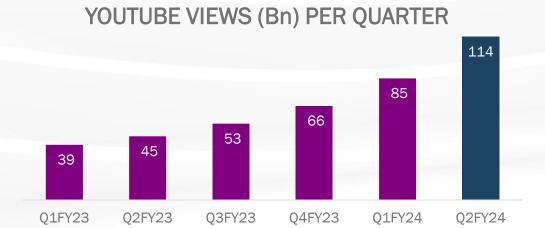
Licensed 2 songs for Sharukh Khan film "Jawan"; 1 song for Sunny Deol film "Gadar 2" etc.

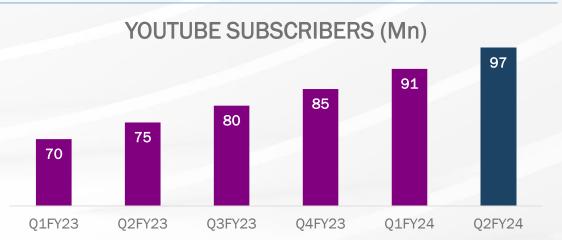








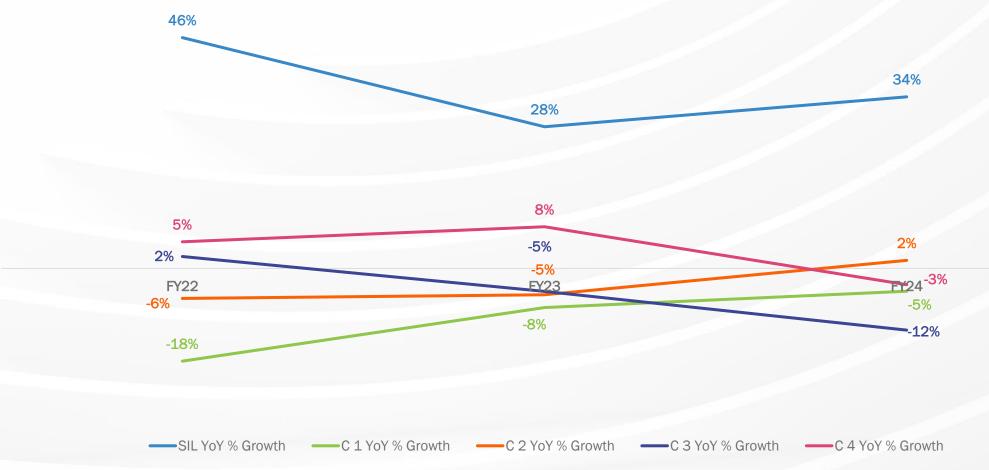




Includes all views related Saregama IP across it's owned channels and user generated content on YouTube and YouTube Shorts

GROWING FASTER THAN COMPETITION ON YOUTUBE CONSUMPTION





- The above growth is basis year on year YT views on respective Company Channels and does not include YT Shorts and views generated from User Generated Content
- FY24 views has been annualized basis actual views of Half year ended 30 September 2023
- Source for all above numbers : socialblade.com
- C1: Competitor 1. C2: Competitor 2 C3: Competitor 3 and C4: Competitor 4

Major Film Albums Released in H1 FY24 - Building IP for tomorrow

Film	Language	No. of Songs	Production House	Star Cast	Box Office Collection (Rs. Cr)
Rocky Aur Rani Kii Prem Kahaani	Hindi	14	Dharma Productions, Viacom18 Studios 12th Street Entertainment,	Alia Bhatt Ranveer Singh	350+
Zara Hatke Zara Bachke	Hindi	05	Maddock Films, Jio Studios	Sara Ali Khan, Vicky Kaushal	115+
Jaane Jaan	Hindi	02	Northern Lights Films, Kross Pictures	Kareena Kapoor, Vijay Varma, Jaideep Ahlawat	Released on OTT NETFLIX
I Love You	Hindi	04	Jio Studios, Athena	Pavail Gulati, Rakul Preet Singh	Released on OTT
RDX	Malayalam	05	Weekend Blockbusters	Antony Varghese,Shane Nigam,Neeraj Madhav	100+
Dasara	Telugu	10	Sri Lakshmi Venkateswara Cinemas	Nani, Keerthy Suresh	115+
Kushi	Telugu	05	Mythri Movie Makers	Samantha Prabhu, Vijay Deverakonda	70+
Maaveeran	Tamil	06	Shanthi Talkies	Sivakarthikeyan Aditi Shankar	85+
Pichaikkaran 2	Tamil	06	Vijay Antony Film Corporation	Vijay Antony, Kavya Thapar	35+
Kousalya Supraja Rama	Kannada	06	Kourava Production House, Shashank Cinemass	Darling Krishna Brinda Acharya	15+

Box Office Collection Source: Wikipedia

Chartbuster Songs of H1 FY24





















MUSIC SEGMENT: CONTENT CREATION

Film Music released in Q2 FY24

HINDI



Ranveer Singh & Alia Bhatt



Kareena Kapoor Khan



Bhumi Pednekar & Shehnaaz Gill

TELUGU



Samantha & Vijay Deverakonda



Naga Shaurya & Yukti Thareja



Ravi Teja



Ruhani Sharma

MALAYALAM



Mahima Nambiar & Shane Nigam



Malavika Sreenath & Asif Ali

TAMIL



Suriya & Disha Patani



Sivakarthikeyan



Surjith



Vijay Antony

Kannada



Avinash

Marathi



Siddharth Jadhav

MUSIC SEGMENT: CONTENT CREATION

Non-Film Music released in Q2 FY24

BHOJPURI

Neelkamal Singh

Shivam Singh & Shivani Singh

Shilpi Raj & Neelkamal Singh



Gunjan Singh



Vijay Chauhan, Shilpi Raj



Dawai Ke Dihi

GUJARATI



Kajal Maheriya



Rakesh Barot



Mahesh Vanzara

HINDI



Omkar Singh

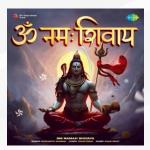


Gen z Grooves





Utkarsh Sharma



Om Namah Shivaya





MUSIC RETAIL

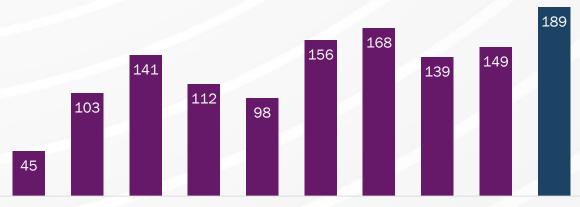
Retail:

- Unit Sales grew 21% Y-o-Y
- High contribution of Carvaan Mobile resulting in unit realisation coming down. Margin % maintained





CARVAAN SALES (units '000s)



Q1 FY22 Q2 FY22 Q3 FY22 Q4 FY22 Q1 FY23 Q2 FY23 Q3 FY23 Q4 FY23 Q1 FY24 Q2 FY24

Future Outlook

- Reliance on Natural Pull from the market
- Tight cost controls to continue

FILMS & SERIES

Films and Web Series



Kasargold Asif Ali

Released Asif Ali and Sunny Wayne starrer "Kasargold" during the quarter.

Digital Release on Netflix in October'23.

Upcoming releases



Anveshippin
Tovino Thomas



Malaikottai Valiban Mohanlal



Bazooka Mammootty







TV Segment

- "Ilakkiya" continued its No. 1 TV serial position in afternoon slot across all Tamil Channels.
- All serials Anbe Vaa, Ilakkiya and Iniya were the Slot Leaders in their respective time slots.
- Saregama TV Shows YouTube channel garnered 1.3 Bn views in Q2 FY24 i.e. more than 3x growth over Q2 FY23 of 393 Mn views

Future Outlook

 Unlocking the value of existing IP through language remakes, new platform licensing and syndication

FINANCIAL HIGHLIGHTS CONSOLIDATED

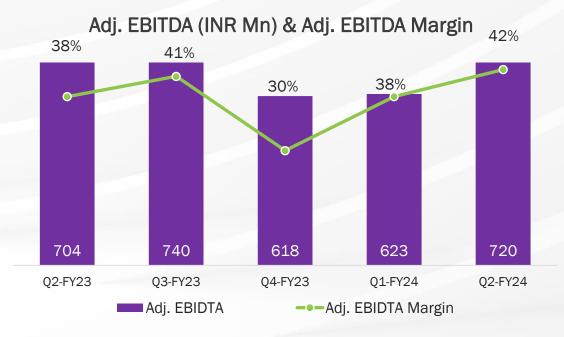
QUARTERLY FINANCIAL SUMMARY

Particulars (INR Mn)	Q2 FY24	Q1 FY24	Q-o-Q Growth	Q2 FY23	Y-o-Y Growth
Revenue from Operations					
Music	1,569	1,491	5%	1,509	4%
Films and Television serials	151	122	24%	153	(1)%
• Events	4	20	(80)%	188	(98)%
Revenue from Operations	1,723	1,633	6%	1,850	(7)%
Adjusted EBIDTA (EBIDTA excluding Content Charge)	720	623	16%	704	2%

Content Charge include the following charges related to the new content during the year:

- 1) Amount amortised in case of Royalty based deals 2) Amount amortised against the one-time fee paid in case of Outright purchase-based deals 3) Marketing of new content
- 4) Content charge does not include any royalty paid post recoupment of the Minimum Guarantee amount.

Revenue from Operations (INR Mn) 2 189 58 20 573 206 213 153 1,509 1,461 1,547 1,491 1,569 Q2-FY23 Q3-FY23 Q4-FY23 Q1-FY24 Q2-FY24 ■ Music Films & TV serials Events



ADJUSTED EBIDTA TO PAT

Particulars (INR Mn)	Q2 FY24	Q1 FY24	Q-o-Q Growth	Q2 FY23*	Y-o-Y Growth	FY 23*
Revenue from Operations (A)	1,723	1,633	6%	1,850	(7)%	7,366
Total Expenses (B)	1,003	1,010	(1)%	1,146	(12)%	4,654
Adjusted EBIDTA (C= A-B)	720	623	16%	704	2%	2,712
Adjusted EBIDTA Margin (%)	42%	38%		38%		37%
Content Charging Cost (D)	185	183	1%	173	7%	679
Depreciation (E)	9	10	(10)%	6	50%	31
Finance Cost (F)	2	14	(86)%	13	(85)%	57
Other Income (G)	132	175	(25)%	113	17%	536
PBT (C-D-E-F+G)	656	591	11%	625	5%	2,481
Tax	176	158	11%	159	11%	630
PAT	480	433	11%	466	3%	1,851
PAT Margin (%)	28%	27%		25%		25%
Diluted EPS (Face Value Re.1)	2.50	2.26		2.42		9.63

^{*} Numbers are restated post impact of demerger

BALANCE SHEET

Equity and Liabilities (INR Mn)	As at 30th September 2023	As at 31st March 2023*
Shareholder's fund		
(a) Equity share capital	193	193
(b) Other equity	14,155	13,228
Net worth	14,348	13,421
(a) Non-controlling interest	31	34
Non-current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	-	1
(b) Employee benefit obligations	45	42
(c) Deferred tax liabilities (net)	478	464
Current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	4	6
(ii) Trade payables	776	702
(iii) Other financial liabilities	505	565
(b) Other current liabilities	862	876
(c) Provisions	851	913
(d) Employee benefit obligations	25	8
(e) Current tax liabilities	123	9
Total	18,048	17,041

Assets (INR Mn)	As at 30th September 2023	As at 31st March 2023*
Non-current assets		
(a) Property, plant and equipment	2,213	2,207
(b) Right-of-use assets	4	7
(c) Investment properties	21	21
(d) Intangible assets	1,452	1,143
(e) Intangible assets under development	58	40
(f) Financial assets		
(i) Investments	-	-
(ii) Other financial assets	525	530
(g) Other non-current assets	445	573
Current assets		
(a) Inventories	2,398	1,643
(b) Financial assets		
(i) Investments	3,561	2,388
(ii) Trade receivables	1,177	1,480
(iii) Cash and cash equivalents	1,828	167
(iv) Bank balances other than (iii) above	2,548	4,916
(v) Loans	227	262
(vi) Other financial assets	175	219
(c) Current tax assets (net)	351	301
(d) Other current assets	1,065	1,144
Total	18,048	17,041

^{*} FY23 numbers are restated post impact of demerger

CASH FLOW STATEMENT - Amended

Particulars (INR Mn)	H1 FY24		FY 23*	
Pre-Tax Profit	1,247		2,481	
Change in other operating activities (including non-cash Items)	(249)		(432)	
Change in Working capital	531		116	
Taxes Paid	(253)		(669)	
Net cash generated from Operating Activities (A)		1,276		1,496
Investment in Content @	(1,058)		(1,481)	
Redemption/ (Investment) in Fixed Deposits with maturity > 3m	2,362		(3,709)	
Redemption/(Investment) in Mutual Fund	(1,082)		3,120	
Net cash generated from other Investing activities	190		27	
Net cash generated/ (used) in Investing Activities (B)		412		(2,043)
Net cash (used in)/generated from Treasury Shares	(22)		(161)	
Proceeds from Issue of Share Capital #	-		-	
Repayment of Lease Liability	(3)		(6)	
Dividend paid	-		(578)	
Interest paid	(2)		(7)	
Net cash (used in)/generated from Financing Activities (C)		(27)		(752)
Net (decrease)/increase in Cash and Cash Equivalent (A+B+C)		1,661		(1,299)
Cash and Cash Equivalents at the beginning of the period		167		1,527
Effect of Translation of foreign currency cash and cash equivalents		-		16
Less: Transferred pursuant to the scheme of arrangement		-		(77)
Cash and Cash Equivalents at end of the period #		1,828		167

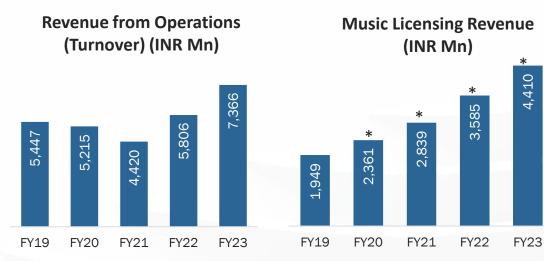
[@] Represents amount invested in acquiring Music and Film IPs

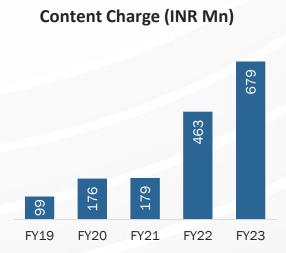
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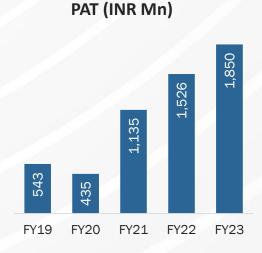
[#] Exclude Investment in Bank FD with maturity more than 3 months and Investment in Mutual Funds INR 6,613Mn (FY23 INR 7,802Mn)

FINANCIAL CHARTS (CONSOLIDATED)

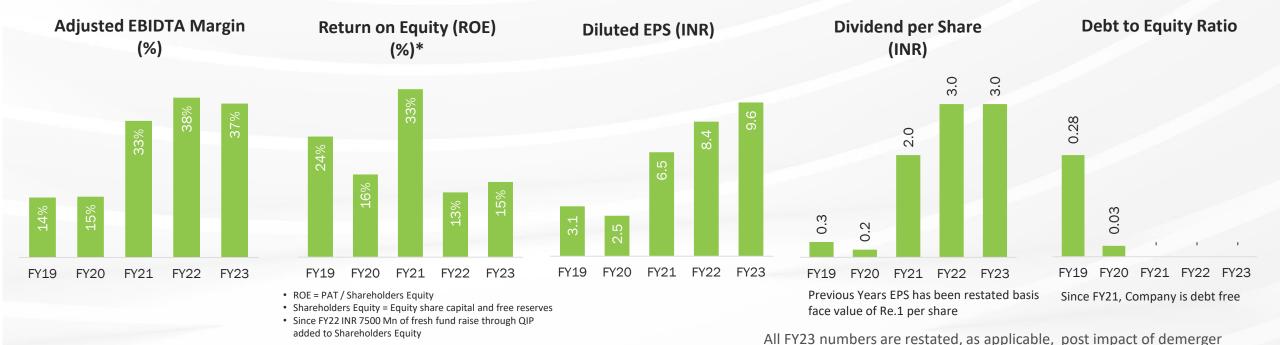
4,410







^{*} One time income of INR 84Mn in FY23, INR 97Mn in FY22, INR 155Mn in FY21 and INR 21Mn (FY20) are excluded



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