



Date: 23rd July, 2025

The Manager,
Listing Department,
National Stock Exchange of India Limited
Exchange Plaza, C-1,
Block G, Bandra – Kurla Complex,
Bandra (East), Mumbai – 400 051

The General Manager,
The Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,

Mumbai - 400 001

Symbol: SAREGAMA Scrip Code: 532163

**Subject: Corporate Presentation** 

Dear Sir/ Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations') as amended from time to time, please find enclosed the Corporate Presentation.

This information is available on the website of the Company <a href="https://www.saregama.com">www.saregama.com</a>

You are requested to kindly take the abovementioned on record.

Yours Faithfully, For SAREGAMA INDIA LIMITED

Priyanka Motwani Company Secretary and Compliance Officer

Encl: As above



## India's Leading and Only Entertainment Company with Diversified Business



### Hitting the Right Notes: Core Strength



India's only entertainment company with IP offerings across media channels (music, films, digital series, short-format TV serials, and events), delivery platforms (digital and physical) and business models (licensing, advertising and retail)



Large IP portfolio of 170K+ songs, 70+ films, 45+ digital series and 10K+ hours of television content



Digital footprint: 350Mn+ subscribers and followers across YouTube, Instagram and Facebook



Increasing IP library with a growing presence in all leading Indian languages



Investments and Capabilities in Data Analytics and Artificial Intelligence for content acquisition and IP protection



Strong financial position with track record of revenue growth, margin expansion and cash flow generation



Strong licensing relationships with streaming applications and platforms for music and video



Experienced and creative leadership through Management Team and Promoter Group

### **Key Financial Metrics**

#### **Revenue from Operations (INR Mn)**



#### Adjusted EBITDA (INR Mn)



#### PBT (INR Mn)



### **Digital Footprint**





350 Mn+

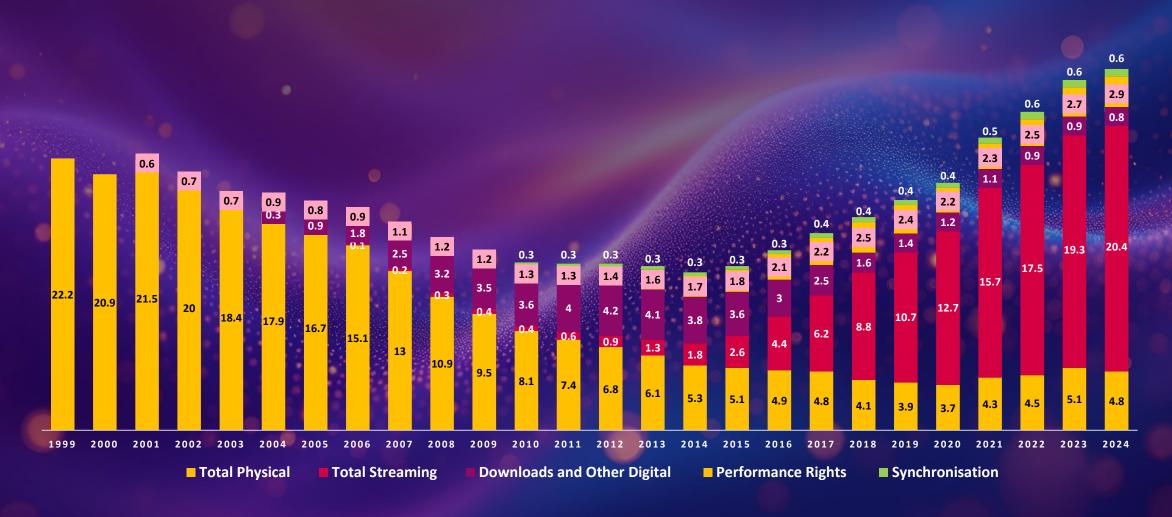
DAILY INCREMENTAL YOUTUBE VIEWS FROM MUSIC IP

1.4 Bn+

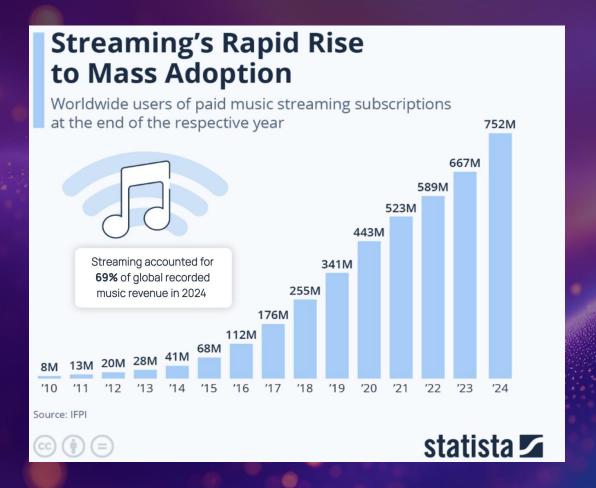
## INDUSTRY OVERVIEW

### The Growth of Global Music Industry Continues

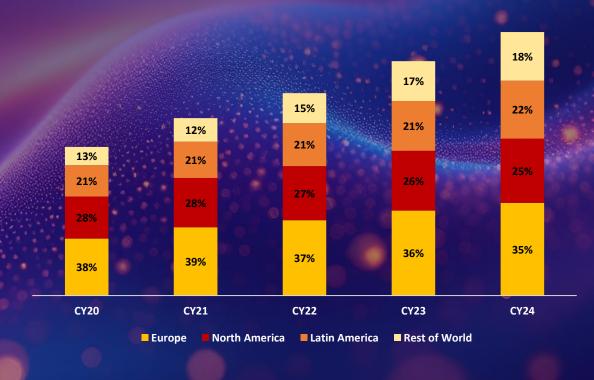
Global recorded music revenue grew 4.8% to reach USD 29.6 Bn in 2024



### **Subscription Business is Growing Globally**



#### Spotify reports consistent growth in premium subscriber base



Source: Derived from Spotify published results

### Indian Media & Entertainment Sector is Expected to Grow at 7% pa on the Back of Digitisation; Saregama has a Play in Multiple Verticals of the Sector



#### **MUSIC**

Industry size (2024): **INR 32,000 Mn** 

Next 3-year growth: ∼14%

#### **DRIVERS**

- Easy access: 750 Mn smart phones
- Cheap data
- Fall in piracy
- Streaming turning pay
- Growth in digital advertising
- Short-format apps inviting advertising



#### **VIDEO**

Film industry size (2024): INR 1,87,000 Mn

Next 3-year growth: 4.4%

#### **DRIVERS**

- 750 Mn smart phones
- 30 Mn connected TVs expected to grow to 48 Mn by 2027
- 476 Mn+ YouTube users



#### **EVENTS**

Industry size (2024): INR 1,00,000 Mn

Next 3-year growth: 18%

#### **DRIVERS**

- Rising disposable income
- Lack of entertainment options
- Improvement in infrastructure



### ARTIST/INFLUENCER MANAGEMENT

Industry size (2024) : INR 22,000 Mn

Next 2-year growth: 24%

#### **DRIVERS**

- High inclination on advertisements by relatable individuals rather than traditional celebrities
- Brands focus on driving awareness and engagement through influencers
- 40% of time spent on phones is on social media platforms

#### Biggest driver is Digital Advertising. Grew by 17% last year to INR 700 Bn

This is primarily due to explosion in consumption of content on digital platforms

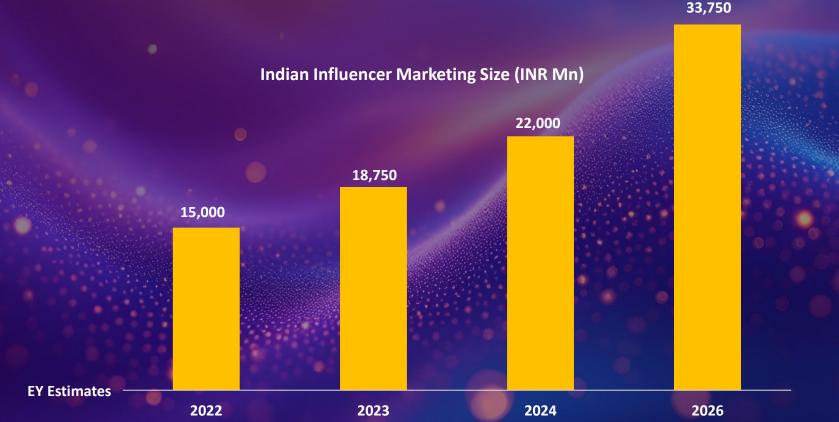
Source

 State of Influencer Marketing India EY Report 2023

FICCI EY Report 2025

## India's Influencer Marketing Industry is Expected to Grow at 24% CAGR to Reach INR 33,750 Mn

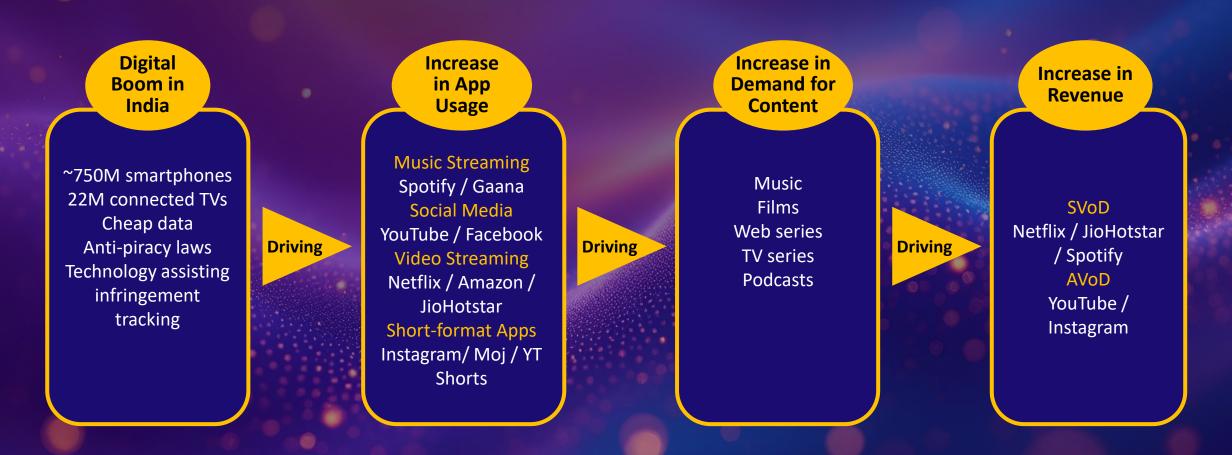
As 40% of the time spent on mobile phones is on social media platforms, Influencer marketing is the way forward for all the marketers



With 230+ exclusive Artist/Influencers having more than 130Mn YouTube Subscribers and Instagram followers,

Saregama through Pocket Aces is all set to ride on influencer marketing growth trajectory

### Digitisation Driving Growth



170k+ Songs | 70+ Movies & Digital Series | 10k+ hrs of TV Series | Advantage Saregama

## COMPANY OVERVIEW

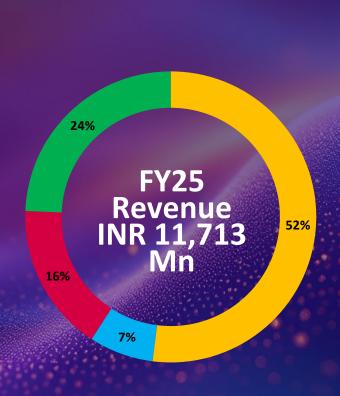
### **Segmental Growth**



<sup>\*</sup> One time income of INR 84Mn in FY23, INR 97Mn in FY22, INR 155Mn in FY21 and INR 21Mn in FY20 are excluded

#### A. Music: Licensing + Artist Management







C. Video: Films, Digital Series, TV, and Short-Format



FY23 numbers are re-stated post impact of demerger

### Strategic Overview

To be a **Pure Play Content Company** capitalising on the global content consumption boom

driven by the ever-increasing **Digitisation** 

Monetisation of Existing IP





Through licensing to EVERY 3rd party Digital (music, video, social) and TV platform



Through artist management, wherein artists are made popular through our content IP release. And then we monetise these artists by booking them for live events, weddings and brand endorsements

Building of New IP





Cementing leadership position with new film and non-film music acquisition across Hindi, Tamil, Telugu, Bhojpuri, Gujarati, Punjabi, Malayalam, Kannada, Bengali and other regional languages



Producing theatrical films in only regional languages and digital series and short-format content in all languages. Revenue secured through pre-licensing to digital platforms and/or brand sponsorships. Scale allowing lower cost of production



Building Live Events IP, around music and stand-up comedy

### Path to Leadership Position in the Music Ecosystem



**India's Largest and Most Popular Music Catalogue** 

## Our Growth Strategy in Video Segment 1min – 22mins – 45mins – 120mins



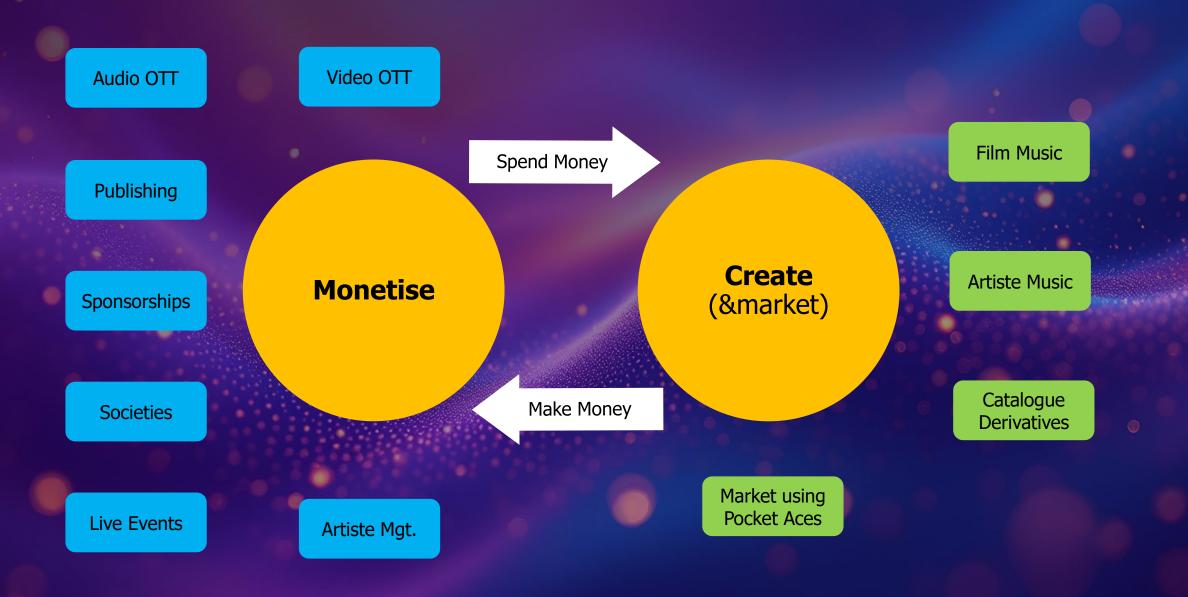
### **Capturing India's Live Event Momentum**



## MUSIC SEGMENT

LICENSING & ARTIST MANAGEMENT

### Music | Licensing



### **Music | Licensing : Monetisation**



#### A. Audio OTT

- Saregama's Music is licensed to multiple Global Platforms
- Saregama earns every time a customer listens to Saregama owned song on any OTT app
- The growth is driven by both increasing number of users (growth in smartphones) and higher usage (cheaper data) along with falling piracy
- ~750 Mn+ paid customers globally contribute ~69% of total music revenue. Started in India too. Will be a Gamechanger

#### **Music Streaming Platforms (OTT)**





#### B. Video OTT

- Saregama's music channels on YouTube have a cumulative subscriber base of 149 Mn+ subscribers
- Share of Advertising & Subscription Revenue : Own channel & UGC
- Fixed-fee licenses to other social media platforms, allowing their users to upload videos containing Saregama songs. Big future upside

#### **Social Media Platforms**













### **Music | Licensing : Monetisation**



#### C. Publishing: Video streaming platforms

- We license our music to various Video OTT platforms like Netflix, JioHotstar, Amazon, MX Player, Zee5, etc. and production houses for using in their web-series
- Fixed fee licenses



#### **D. Publishing : TV Channels**

- Saregama licenses its music to television channels for use in various TV serials, reality shows etc.
- Fixed Fee for a time period

#### **Digital Films/Web series licensing Saregama Music**

**NETFLIX** 



























#### TV Channels, Brand Advertising

























































### **Music | Licensing : Monetisation**



#### E. Brands

- Licenses to Brands for use of songs in their ad jingles. Fixed fee for limited period & mediums
- Creating bespoke music properties for Brands
- Fixed fee licenses































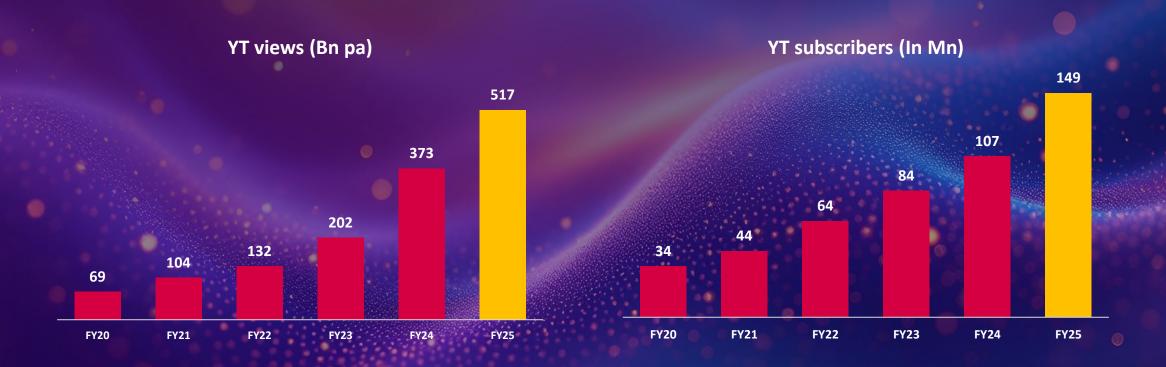
#### F. Societies

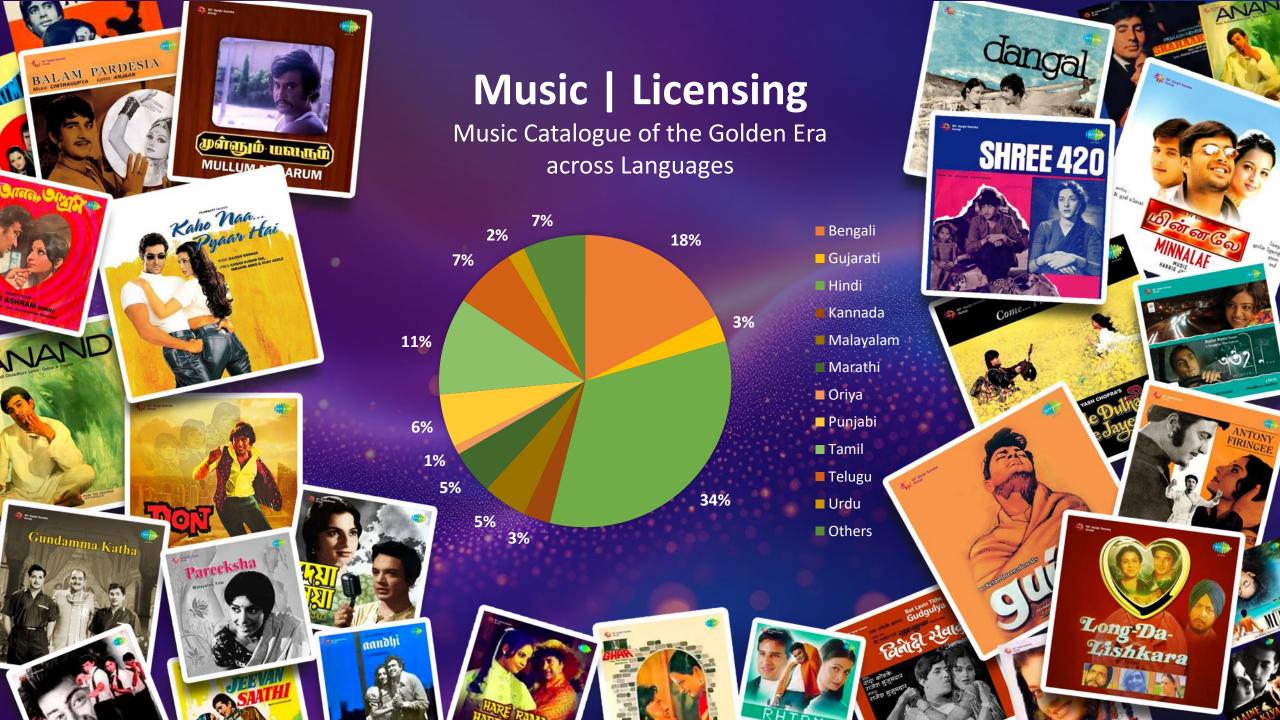
- IPRS
  - 50% of Underlying works licensing revenue
- Novex





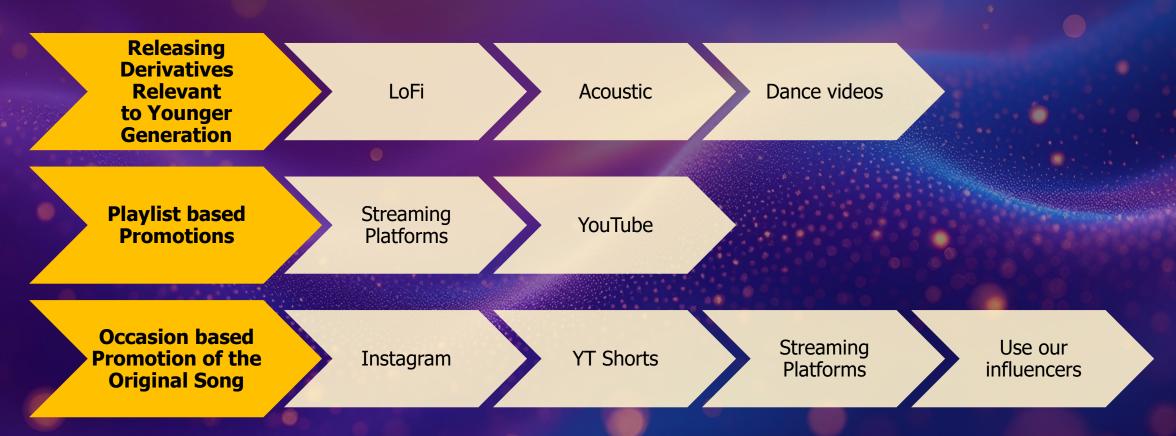
### Music | Licensing : Monetisation YouTube





### **Music | Licensing : Creation**

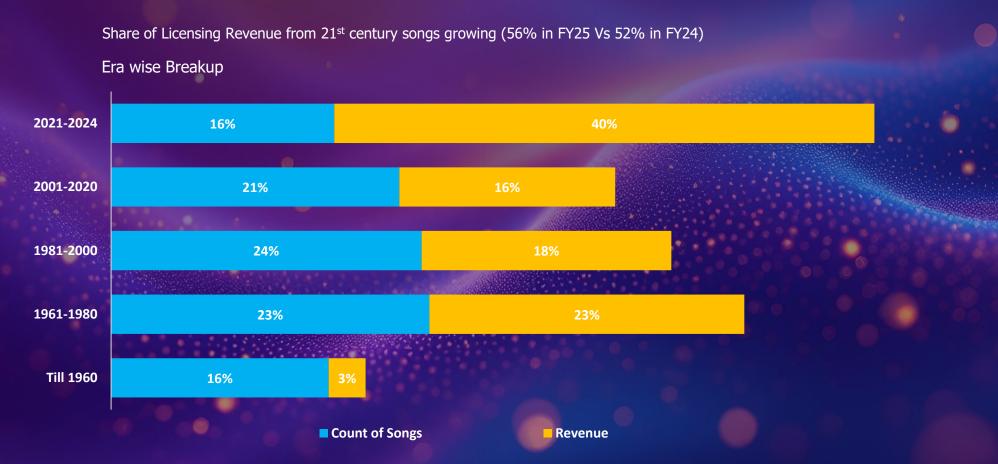
3-pronged strategy to maximize Catalogue Revenue



New Song (derivative of a Catalogue song) gets a fresh Copyright Life

### **Music | Licensing : Creation**

Saregama is changing from a Catalogue Label to a New Age one



37% of Saregama's songs were released post 2000, and they contributed to 56% of FY25 revenue

### Music | Licensing: Investment in Content (INR Mn)



**Investment in Content includes marketing costs on new content** 

### Music | Licensing: Major Film Albums Released in FY25

	Film	Language	No. of Songs	Production House	Star Cast	Box Office Collection (Rs. Cr)
	Stree 2	Hindi	04	Jio Studios, Maddock Films	Shraddha Kapoor, Rajkumar Rao, Pankaj Tripathi, Tamannaah Bhatia	850+
Bad New Z	Bad Newz	Hindi	08	Dharma Productions	Vicky Kaushal, Tripti Dimri, Ammy Virk	115+
Siv.	Sky Force	Hindi	05	Jio Studios & Maddock Films	Akshay Kumar, Veer P & Sara Ali Khan	168+
\$075 L K 1	Kalki 2898 Ad	Telugu	06	Vijayanthi Movies	Amitabh Bachchan, Kamal Haasan, Prabhas, Deepika Padukone	1100+
PHOP	Game Changer	Telugu	08	Sri Venkateswara Creations	Ram Charan, Kiara Advani	180+
Premato \$56	Court State vs A Nobody	Telugu	02	Wall Poster Cinema	Priyadarshi Pulikonda, Harsh Roshan, Sridevi, Sivaji	58+
/AMARAN	Amaran	Tamil	08	Raaj Kamal Films	Sivalarthikeyan, Sai Pallavi, Rahul Bose	335+
G C	Guruvayoorambala Nadayil	Malayalam	10	Sri Lakshmi Venkateswara Cinemas	Nani, Keerthy Suresh	90+
	Hello Mummy	Malayalam	08	Hangover Films, A & HS Production	Sharaf U Dheen, Aishwarya Lekshmi	10+
1341E AHEAE	Max	Kannada	05	V Creations & Kichcha Creations	Varalaxmi Sarathkumar, Baadshah Kichcha Sudeep	60+

### Music | Licensing : Chartbusters of FY25

#### **HINDI**











### Music | Licensing : Chartbusters of FY25

#### **TELUGU**

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## Premalo

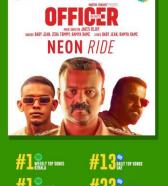


#### **TAMIL**

#### MALAYALAM







#T0 #T0 #T0





#26 TOP SONGS HYDERABAD

### Music | Licensing : Chartbusters of 2024

#### HINDI

Songs Released

1700

Saregama
370+

38

songs of Saregama entered Spotify Mumbai local pulse chart

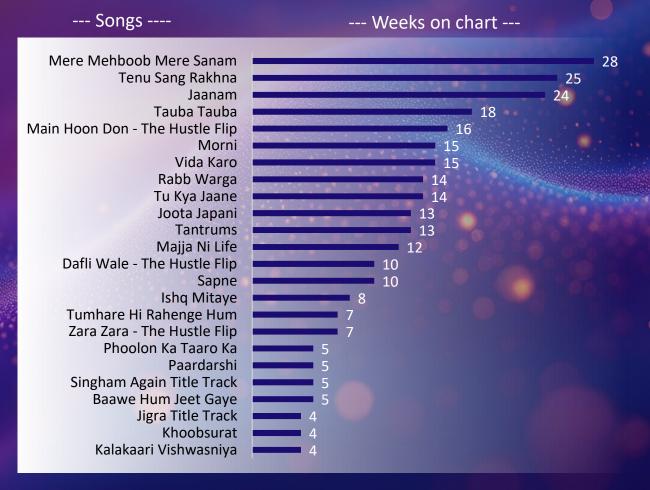








### Count of weeks on Spotify <u>Mumbai</u> Local Pulse weekly charts



### Music | Licensing : Chartbusters of 2024



#### **BHOJPURI**

Songs Released
Industry
Saregama
2000+
Saregama
155+
Songs of Saregama entered
Spotify Patna local pulse chart

Count of weeks on Spotify Patna Local Pulse weekly charts

--- Songs ---- --- Weeks on chart --



Chumma Chumma

Jawani Kya Achar Dalogi 2.0 - DJ...

Pakka Khelaad Biya Ho 3

Dhodi Se Shurwat

Mehar Wala Feel

Balamua Maare Lagal - DJ Mix 3

Dil Mein Padharo



### Music | Licensing : Chartbusters of 2024



#### MALAYALAM



### **Music | Licensing : Content Creation**



Views from all versions of the song, including lyrical, uploaded on Saregama's official YouTube channel. Does not include UGC views

Data Mining based Predictive Models I De-centralised Decision Making I
Partnership with Production houses having proven track records I High Success Ratio

### Music | Licensing : Major Releases FY26

#### HINDI



Tu Meri

Main Tera

20.



Love & War Dhurandhar

#### **TELUGU**



Aakasam Lo Oka Tara



HIT 3



Paradise



Premante

#### **KANNADA**



Devil Kichcha 47



Jawa

#### **TAMIL**



Thug Life



Train



Idly Kadai



Parasakthi

#### **MALYALAM**



Detective Ujjwalan



Udumbanchola Vision



Sahasam

#### MARATHI



Khashaba



Mahaparinirvaan Kirr Katta Kirr

# Music | Artist Management



## Music | Artist Management : Roster

#### SAREGAMA TALENT



Maahi

**Arjun Tanwar** 



**Pragati Nagpal** 

# CL. UT



**Rj Karishma** 15.3 Mn Followers



Rehaan Roy 6.3 Mn Followers



RJ Princy
4.5 Mn Followers



Rinkal Parekh
3.8 Mn Followers



Saurabh Ghadge 2.7 Mn Followers



Viraj Ghelani 1.3 Mn Followers

#### EXCLUSIVE APTISTE



Tony Kakkar 8.2 Mn Followers



ar Paradox wers 2.2 Mn Followers



Lash Curry 593 K Followers



**The Tabla Guy** 420K Followers



Pranav Chandran 324K Followers



Gurdeep Mehndi 63K Followers

100+ Influencers/Artist added during FY25 taking the total Influencers/Artist managed by the Company to 230+

### Music | Artist Management : Monetisation



#### A. Influencers

Clout, which is Pocket Aces' talent management division, exclusively manages 230+ influencers having a follower base of over 130M

- Clout discovers talent early across the industry and then nurtures them to grow, through personal brand-building, content, and distribution strategy based on insights developed from owned channels and as per the latest ongoing trends.
- Clout works on building brand partnerships for influencers, and casting opportunities across Pocket Aces' owned short/ long format video channels along with opportunities from other production houses.
- For these opportunities, Clout charges a commission which remains fixed for the exclusivity term.



#### **B.** Music based Talent

The company discovers and grooms new and upcoming artistes, who are made popular through new IP releases and subsequently monetized by booking them for live events, weddings and brand endorsements. Saregama gets a share of all revenues generated by the artist for a negotiated period.

Saregama earns every time a fixed share of income when artiste perform in live events, corporate shows etc.















#### Retail

- Transition from sales through distribution channel to sales only through E-commerce and Modern Retail outlets
- While the volumes and topline will shrink, profitability margins improves through control of costs associated with physical distribution
- Manpower restructuring exercise carried out







# VIDEO SEGMENT

FILMS, DIGITAL SERIES, TV, & SHORT FORMAT

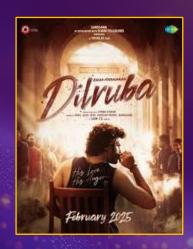
### Video Segment: Films, Digital Series, TV, & Short Format

- Yoodlee Films is Saregama's production house focussed on creating content for theatrical releases and 3<sup>rd</sup> party digital platforms & TV
- Pocket Aces, through its studio Dice Media, creates premium web-series content for OTT platforms
- For TV, Saregama produces content for both national and regional channels, with a strong presence in South Indian markets and a strategic focus on retaining IP ownership
- In short-format content, the Company leverages digital platforms to create high-engagement videos
- Company issues period-based licenses for its movies to these platforms for a fixed-fee
- Symbiotic relationship with the Music business and talent management



# **Video Segment : Films**

#### **FY25** Releases



Dilruba (Telugu)



Nunakkuzhi (Malayalam)



Shinda Shinda No Papa (Punjabi)



Ni Main Sass Kuttni 2 (Punjabi)



Bazooka (Malayalam)









# **Video Segment : Films**

#### **Upcoming Releases**



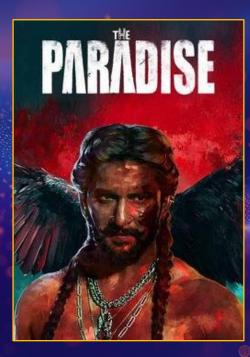
Vishwambara (Telugu)



Devil (Kannada)



Party Animals (Hindi)



The Paradise (Telugu)

#### **Video Segment : Digital Series**

**FY25** Releases



Manorathangal (Malayalam)



Agra Affair (Hindi)



Oops Ab Kya? (Hindi)

#### **Upcoming Releases**



**Hunter: Season 2** (Hindi)



**Teen Yaar Twisted Pyaar** (Hindi)















#### **Video Segment: TV**

- Saregama is a leading TV series content producer with a dominant presence in South Indian language programming, while also maintaining a footprint on national GECs. The company focuses on content models that ensure IP ownership.
- Saregama has created approximately 10k+ hours of content for Sun TV over the last 20 years
- Saregama is already monetising the serials on YouTube and Facebook and plans to do the same on other video platforms too
- The revenue stream is through sale of commercial time (advertising slot). The Company also monetises these serials on digital platforms like YouTube and Facebook.
- Company also make money from existing IP through language remakes, new platform licensing and syndication.
- Our South TV YouTube channel garnered 2.3 Bn+ views in FY25



Ilakkiya 800+ Episodes



Malli 380+ Episodes



Sevanthi 1890+ Episodes



Tujhi Majhi Jamali Jodi 490+ Episodes



Mangalyam
Thanthunaane
470+ Episodes



Aadukalam 50+ Episodes

#### **Video Segment: Short Format**



**The Traitorss - In Girls Hostel** 



**Reality Of A Tuition Teacher** 



Office in parallel universe



**School in parallel universe** 



Are you a red flag if you come from Delhi?



You fall in love before your school board exams



#### **Events**



#### **Events**



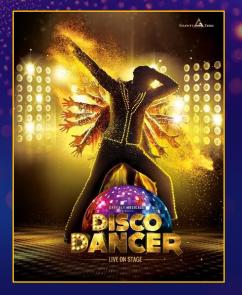












# FINANCIAL HIGHLIS

# **Consolidated Financial Summary**

Particulars (INR Mn)	FY25	FY24	YoY Growth	FY23*
Revenue from Operations (A)	11,713	8,030	46%	7,366
Total Expenses (B)	8,147	5,001	63%	4,654
Adjusted EBIDTA (C= A-B)	3,566	3,030	18%	2,712
Adjusted EBIDTA Margin (%)	30%	38%		37%
Content Charge (D)	1,282	864	48%	679
Depreciation (E)	97	62	56%	31
Finance Cost (F)	57	32	78%	57
Other Income (G)	581	637	-9%	536
Exceptional Item (H)	50	-		-
PBT (C-D-E-F+G+H)	2,761	2,708	2%	2,481
Тах	718	732	-2%	630
PAT	2,043	1,976	3%	1,851
PAT Margin (%)	18%	25%		25%
Diluted EPS (Face value Re.1)	10.61	10.27		9.63

**Content Charge** include the following charges related to the new content during the year:

<sup>1)</sup> Amount amortised in case of Royalty based deals 2) Amount amortised against the one-time fee paid in case of Outright purchase-based deals 3) Marketing of new content

<sup>4)</sup> Content charge does not include royalty paid post-Minimum Guarantee amount recouped

<sup>\*</sup>FY23 Numbers are restated post impact of demerger

## **Consolidated Balance Sheet**

Equity and Liabilities (INR Mn)	FY25	FY24	FY23*
Shareholder's fund			
(a) Equity share capital	193	193	193
(b) Other equity	15,641	14,498	13,228
Net worth	15,834	14,691	13,421
Non-controlling interest	34	35	34
Non-current liabilities			
(a) Financial liabilities			
(i) Lease liabilities	14	23	1
(ii) Other financial liabilities	309	2,090	-
(b) Provisions	59	57	42
(c) Deferred tax liabilities (net)	518	474	464
Current liabilities			
(a) Financial liabilities			
(i) Borrowing	-	17	-
(ii) Lease liabilities	13	15	6
(iii) Trade payables	1,274	933	702
(iv) Other financial liabilities	812	610	565
(b) Other current liabilities	1,319	655	876
(c) Provisions	731	650	921
(d) Current tax liabilities	34	88	9
Total	20,951	20,338	17,041

Assets (INR Mn)	FY25	FY24	FY23*
Non-current assets			
(a) Property, plant and equipment	2,222	2,238	2,207
(b) Right-of-use assets	21	34	7
(c) Investment properties	20	21	21
(d) Intangible assets	6,082	5,130	1,143
(e) Intangible assets under development	-	55	40
(f) Financial assets			
(i) Investments	-	-	-
(ii) Other financial assets	78	172	530
(g) Other non-current assets	501	468	573
Current assets			
(a) Inventories	2,402	2,393	1,643
(b) Financial assets			
(i) Investments	1,177	1,177	2,388
(ii) Trade receivables	1,432	1,587	1,480
(iii) Cash and cash equivalents	694	569	167
(iv) Bank balances other than (iii) above	4,743	4,852	4,916
(v) Loans	193	221	262
(vi) Other financial assets	33	31	219
(c) Current tax assets (net)	359	275	301
(d) Other current assets	1,059	1,115	1,144
Total	20,951	20,338	17,041

#### **Consolidated Cash Flow Statement**

Particulars (INR Mn)	FY25		FY24		FY23 #	
Pre-Tax Profit	2,761		2,708		2,481	
Change in other operating activities (including non-cash Items)	17		(400)		(432)	
Change in Working capital	1,882		(348)		116	
Taxes Paid	(806)		(514)		(669)	
Net cash generated from Operating Activities (A)		3,854		1,446		1,496
Spent on New Content @	(2,134)		(1,342)		(1,481)	
Investment in Pocket Aces	(1,275)		(1,662)		-	
Redemption/ (Investment) in Fixed Deposits with maturity > 3m	45		761		(3,709)	
Redemption/(Investment) in Mutual Fund	205		1,422		3,120	
Net cash generated from other Investing activities	411		474		27	
Net cash used in Investing Activities (B)		(2,748)		(347)		(2,043)
Net cash (used in)/generated from Treasury Shares	(79)		(22)		(161)	
Proceeds from /(Repayment of) Borrowing	(17)		(14)		-	
Repayment of Lease Liability	(8)		(11)		(6)	
Dividend paid	(868)		(771)		(578)	
Interest paid	(15)		(31)		(7)	
Net cash (used in)/generated from Financing Activities (C)		(987)		(849)		(752)
Net (decrease)/increase in Cash and Cash Equivalent (A+B+C)		119		250		(1,299)
Cash and Cash Equivalents at the beginning of the period		569		167		1,527
Add: Cash and Cash Equivalents of Pocket Aces on the date of acquisition		-		149		-
Less: Transferred pursuant to the scheme of arrangement						(77)
Effect of Translation of foreign currency cash and cash equivalents		5		3		16
Cash and Cash Equivalents at end of the period *		693		569		167

<sup>\*</sup> Exclude Investment in Bank FD with maturity more than 3 months and Investment in Mutual Funds INR 5,911 Mn in FY25, INR 6.023 Mn in FY24, and INR 7,802Mn in FY23

<sup>@</sup> Represents amount invested in acquiring/producing Music and Film IPs

<sup>#</sup> FY23 numbers are restated post impact of demerger

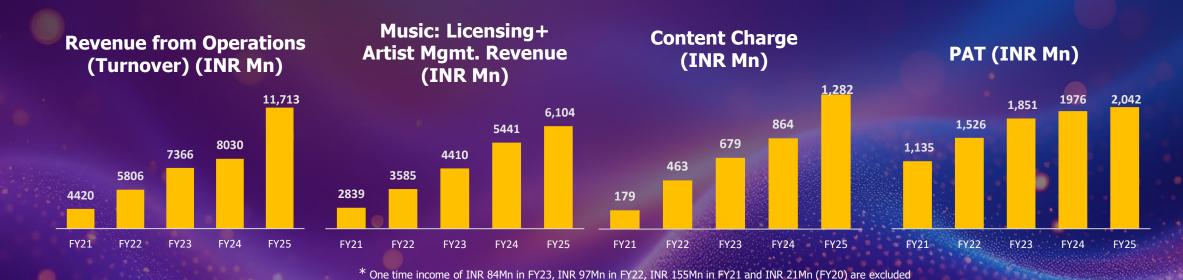
#### **Consolidated Financial Charts**

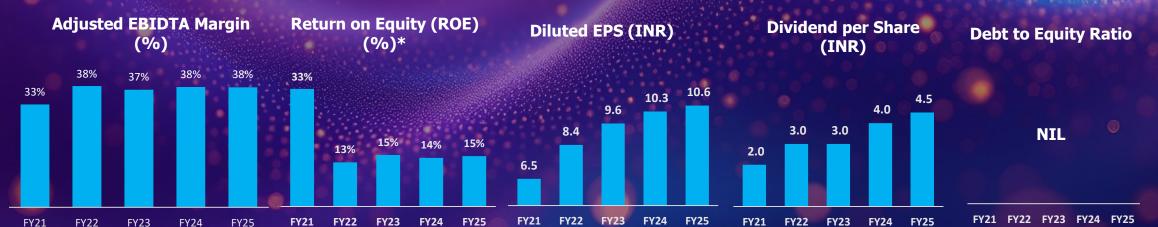
ROE = PAT / Shareholders Equity

added to Shareholders Equity

Shareholders Equity = Equity share capital and free reserves
 Since FY22 INR 7500 Mn of fresh fund raise through QIP

FY25 Adj EBITDA is excluding events





Previous Years EPS has been restated

basis face value of Re.1 per share

#### Disclaimer

#### Saregama India Ltd. Disclaimer:

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